

# Building Queensland Strategic Plan 2017-2021

**Our Vision:** Enhance infrastructure outcomes for Queensland through robust advice and industry leading expertise

**Our Purpose:** To provide independent expert advice to the Queensland Government on matters relating to infrastructure

## Strategic Risks and Opportunities

### Reputation

Demonstrating and maintaining acknowledged expertise

### Stakeholders

Managing the diverse expectations of our stakeholders

### Independence

Maintaining a respected level of independence

### Efficiency and Prioritisation

Efficiently and cost-effectively undertaking our functions whilst ensuring effective prioritisation

## Our Values

### Teamwork

Collaborate, support and develop expertise across government

### Independence

Provide robust and objective advice  
Maintain our independence

### Accountability

Deliver on our commitments  
Pursue opportunities to innovate and continuously improve

### Quality

Deliver consistency on our approach and output  
Strive for the highest possible standards

### Respect

Value the contribution of others  
Recognise the needs of all stakeholders  
Actively listen and provide constructive advice and direction

## Achievement of the Government's Community Objectives

Building Queensland contributes to the Queensland Government's 'Objectives for the Community' by ensuring integrity, accountability and collaboration in our interactions across government and industry. Our strategic direction supports the government's objectives in creating jobs and a diverse economy; protecting the environment; and building safe, caring and connected communities by providing expert independent advice to the Queensland Government on infrastructure opportunities.

Building Queensland's **Primary Objective** is to enhance public infrastructure outcomes for Queensland.

### Supporting Objectives

Position government to make informed, evidence-based infrastructure investment decisions

Provide government with comprehensive and robust business cases

Inform government, industry and the community on infrastructure projects  
Building Queensland consider to be priorities for the State

### Strategies

- » Take a whole-of-government investor focused view on business case development
- » Demonstrate independence through application of rigorous assurance processes
- » Collaborate within government to increase rigour in business case development
- » Engage early across government to develop the right solutions
- » Enhance business case development skills and expertise across government

- » Enhance rigour and transparency of analysis in business cases
- » Engage effectively with owner agencies and stakeholders
- » Apply appropriate assurance measures to enable the Building Queensland Board to provide independent assessment of business cases
- » Promote and support the application of our Business Case Development Framework
- » Reflect emerging infrastructure trends and issues in business cases

- » Enhance visibility of the Queensland Government's infrastructure priorities
- » Coordination in identifying and assessing significant infrastructure proposals across government
- » Engage effectively with government and industry on emerging trends and opportunities across the infrastructure sector

### Performance Measures

- » Full compliance with reporting and other legislative requirements
- » Government acceptance of Building Queensland advice, including alternative solutions to delivering infrastructure requirements (e.g. regulatory reform, better use of existing infrastructure)
- » Agencies engage with Building Queensland early in developing infrastructure proposals

- » Business cases delivered to the highest quality, on time and on budget
- » Final business cases endorsed by Building Queensland Board
- » Government bases infrastructure investment decisions on Building Queensland business case assessments

- » Infrastructure Pipeline Report and other Building Queensland publications accepted by industry
- » Engagement with industry contributing to thought leadership and analysis of trends and issues affecting the infrastructure sector