

# Building Queensland STRATEGIC PLAN 2018–2022

## OUR VISION

To enhance infrastructure outcomes for Queensland.

## OUR PURPOSE

To provide independent expert advice and transparent analysis on the state's infrastructure priorities.

## OUR VALUES

### INDEPENDENCE

We maintain a respected level of independence in developing advice.



### COLLABORATION

We respect our stakeholders and work together to deliver effective outcomes.



### EXCELLENCE

We drive high standards and pursue opportunities to innovate and continuously improve.



### TEAMWORK

We value our colleagues and promote a vibrant and inclusive environment that encourages us to develop.



Building Queensland's strategic direction supports the government's objectives to create jobs in a strong economy and be a responsive government.

OBJECTIVES	Trusted and respected advice Work collaboratively with stakeholders to enhance infrastructure development.	Robust business case development Develop robust business cases to underpin Queensland Government decision-making.	Transparency of proposals under development Improve the transparency of proposals under development.	Skilled and committed workforce Develop a skilled and committed workforce to ensure expert advice is delivered.
STRATEGIES	<p>Collaborate with government and industry to support infrastructure opportunities while building business case capability.</p> <p>Advise on key Queensland infrastructure initiatives.</p> <p>Maintain relationships with Infrastructure Australia.</p>	<p>Position government to make informed decisions based on robust analysis.</p> <p>Ensure appropriate application of our Business Case Development Framework.</p> <p>Reflect emerging infrastructure trends and issues in business cases.</p>	<p>Increase transparency to industry and the community through publication of our analysis.</p> <p>Provide independent advice through the Infrastructure Pipeline Report to inform state and national infrastructure priorities.</p> <p>Publish business case information on Building Queensland's website.</p>	<p>Provide opportunities that foster a high level of organisational and individual performance.</p> <p>Undertake workforce planning that targets skills development.</p> <p>Empower and challenge our people through interaction with government and industry leaders.</p>
KEY PERFORMANCE INDICATORS	<p>Building Queensland advice accepted by government.</p> <p>Industry seeks out engagement with Building Queensland.</p> <p>Agencies proactively engage with Building Queensland.</p> <p>Positive stakeholder satisfaction surveys.</p>	<p>The Building Queensland Board endorses business cases in a timely manner.</p> <p>Queensland Government accepts business case recommendations.</p> <p>Building Queensland detailed business cases facilitate Australian Government funding approvals where sought.</p>	<p>Awareness of Queensland Government infrastructure proposals.</p> <p>Industry acceptance of the Infrastructure Pipeline Report.</p> <p>Priority proposals are progressed by the state.</p> <p>Significant Queensland proposals are recognised as national priorities.</p>	<p>Staff sentiment measured through Working for Queensland Survey results.</p> <p>Number of staff participating in development opportunities that build capability.</p>

**OPPORTUNITIES**

- Evidence-based decision-making** Building capability across government and industry to ensure robust analysis underpins infrastructure decisions.
- Agile workforce** Building an agile workforce with expert skills and experience to benefit our stakeholders.
- Stakeholders** Building strong partnerships across all levels of government and industry to enhance infrastructure outcomes.

**STRATEGIC RISKS**

- Reputation** Demonstrating expertise and maintaining a respected level of independence.
- Efficiency and prioritisation** Efficiently undertaking our functions while prioritising our resources to maximise value for our stakeholders.
- Sector characteristics** Keeping pace with trends that are influencing the future of infrastructure.