

# BUILDING QUEENSLAND STRATEGIC PLAN

**2019–2023**

## OUR VISION

To enhance infrastructure outcomes for Queensland.

## OUR PURPOSE

To provide independent expert advice on and transparent analysis of the state's infrastructure priorities.

Building Queensland's strategic direction supports the government's objectives to create jobs in a strong economy and be a responsive government by supporting infrastructure development.

## OUR VALUES



### PEOPLE

We work as one team encouraging and valuing each other's contributions.



### PARTNERSHIP

We collaborate with colleagues, government and industry to deliver effective outcomes.



### QUALITY

We drive high standards and pursue opportunities to continuously improve.



### INDEPENDENCE

We provide objective advice based on rigorous and transparent analysis.

## OBJECTIVES

### High-performing workforce

Build and maintain a skilled and committed workforce.

### Trusted and respected advice

Deliver expert advice on infrastructure planning and assessment to enhance outcomes for the state.

### Robust business case development

Partner with stakeholders across all stages of infrastructure assessment to position government to make informed decisions.

### Transparent analysis and advice

Contribute to greater stakeholder confidence in government's decisions through transparency of analysis and advice.

## STRATEGIES

- » Develop a strong culture built on our values.
- » Enhance business processes and systems to support organisational efficiency.

- » Increase stakeholder confidence by setting the standard for infrastructure proposal development.
- » Implement knowledge sharing and development programs to build capability across government and industry.

- » Collaborate with agencies in the early stages of infrastructure assessment to shape the state's infrastructure priorities.
- » Develop robust and consistent business cases to inform infrastructure investment decisions.

- » Raise awareness of infrastructure matters through publication of our analysis and advice.
- » Publish the Infrastructure Pipeline Report to reflect state and national infrastructure priorities in Queensland.

## KPIs

- » Improved workforce satisfaction.
- » Investment in building our capability to meet current and future needs.

- » Improved outcomes for stakeholders through contemporary best practice business case guidance.
- » Improved business case capability across government.

- » Increased involvement in early stage assessments.
- » Acceptance of our advice and acknowledgement that our expertise supports government decision-making.

- » Improved stakeholder awareness of infrastructure matters.
- » Timely and accurate reporting of analysis.

## OPPORTUNITIES



### EVIDENCE-BASED DECISION-MAKING AND REPORTING

Building capability to ensure robust analysis and reporting underpins government infrastructure decisions.



### AGILE WORKFORCE

Building an agile workforce with expert skills and experience to benefit government and our stakeholders.



### STAKEHOLDERS

Building strong partnerships across all levels of government and industry to enhance infrastructure outcomes.

## STRATEGIC RISKS



### REPUTATION

Demonstrating expertise and maintaining an objective view to enhance confidence in the government's infrastructure decisions.



### EFFICIENCY AND PRIORITISATION

Efficiently undertaking our functions while prioritising our resources to maximise value for government and our stakeholders.



### SECTOR CHARACTERISTICS

Keeping pace with trends that are influencing the infrastructure sector and incorporating these trends and influences into our expert advice and analysis.