

BUILDING QUEENSLAND STRATEGIC PLAN

2019–2023 (REVISED 2020)

OUR VISION

To enhance infrastructure outcomes for Queensland.

OUR PURPOSE

To provide independent expert advice on and transparent analysis of the state's infrastructure priorities.

Building Queensland's strategic direction supports the government's objectives *Our Future State: Advancing Queensland's Priorities* to Create jobs in a strong economy and Be a responsive government by supporting infrastructure development.

OUR VALUES



PEOPLE

We work as one team encouraging and valuing each other's contributions.



PARTNERSHIP

We collaborate with colleagues, government and industry to deliver effective outcomes.



QUALITY

We drive high standards and pursue opportunities to continuously improve.



INDEPENDENCE

We provide objective advice based on rigorous and transparent analysis.

We will respect, protect and promote human rights in our decision-making and actions.

OBJECTIVES

High-performing workforce

Build and maintain a skilled and committed workforce.

- » Develop a strong culture built on our values and supported by industry-focused learning.
- » Enhance business processes and systems to support organisational efficiency.

- » Investment in building our capability to meet current and future needs.
- » Improved workforce satisfaction.

Trusted and respected advice

Deliver expert advice on infrastructure planning and assessment to enhance outcomes for the state.

- » Increase stakeholder confidence by setting the standard for infrastructure proposal development.
- » Implement knowledge sharing and development programs to build capability across government and industry.

- » Improved outcomes for stakeholders through contemporary best practice business case guidance.
- » Improved business case capability across government.

Robust business case development

Partner with stakeholders across all stages of infrastructure assessment to position government to make informed decisions.

- » Develop robust business cases to inform infrastructure investment decisions and support Queensland's Economic Recovery Strategy.
- » Collaborate with agencies in the early stages of infrastructure assessment to shape the state's infrastructure priorities.

- » Acceptance of our advice and acknowledgement that our expertise supports government decision-making.
- » Increased involvement in early stage assessments.

Transparent analysis and advice

Contribute to greater stakeholder confidence in government's decisions through transparency of analysis and advice.

- » Raise awareness of infrastructure matters through publication of our frameworks, analysis and advice.
- » Publish the Infrastructure Pipeline to reflect our work program assessing state and national infrastructure priorities in Queensland.

- » Improved stakeholder awareness of infrastructure matters.
- » Timely and accurate reporting of analysis.

OPPORTUNITIES



ECONOMIC RECOVERY

Facilitating the prioritisation and acceleration of vital infrastructure delivery that will support Queensland's Economic Recovery Strategy focusing on growth, employment opportunities and the strengthening of Queensland industries.



EVIDENCE-BASED DECISION-MAKING AND REPORTING

Building capability to ensure robust analysis and reporting underpins government infrastructure decisions.



AGILE WORKFORCE

Building an agile workforce with expert skills and experience to benefit government and our stakeholders.



STAKEHOLDERS

Building strong partnerships across all levels of government and industry to enhance infrastructure outcomes.

STRATEGIC RISKS



SECTOR CHARACTERISTICS

Keeping pace with trends and challenges that are influencing the infrastructure sector, including the impacts of COVID-19, and responding with expert advice and analysis.



EFFICIENCY AND PRIORITISATION

Efficiently undertaking our functions while prioritising our resources to maximise value for government and our stakeholders.



REPUTATION

Demonstrating expertise and maintaining an objective view to enhance confidence in the government's infrastructure decisions.